

Submitted By: Mayor Mark Begich and  
Assemblymembers Chairman Traini,  
Fairclough, Shamborg, Taylor, Tesche,  
Tremaine, Van Etten, Whittle, and Von  
Gemmingen

Prepared By: Office of Management and  
Budget

For Reading: December 2, 2003

ANCHORAGE, ALASKA  
AO 2003 - 139(S)

1 AN ORDINANCE OF THE MUNICIPALITY OF ANCHORAGE ADOPTING AND  
2 APPROPRIATING FUNDS FOR THE 2004 GENERAL GOVERNMENT OPERATING BUDGET  
3 FOR THE MUNICIPALITY OF ANCHORAGE

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4  
5 WHEREAS, the Mayor has presented the 2004 General Government Operating Budget for the  
6 Municipality of Anchorage to the Assembly in accordance with Article XIII of the Municipal Charter;  
7 and

8  
9 WHEREAS, the Assembly reviewed the budget as presented; and

10  
11 WHEREAS, on October 28, 2003 and on November 18, 2003 duly advertised public hearings were held  
12 in accordance with Article XIII, Section 13.04 of the Municipal Charter; and

13  
14 WHEREAS, the 2004 funds are now ready for appropriation by ordinance.

15  
16 NOW, THEREFORE, the Anchorage Assembly hereby ordains:

17  
18 **Section 1.** That the 2004 General Government Operating Budget is hereby adopted for the Municipality  
19 of Anchorage.

20  
21 **Section 2.** That the amounts set forth for the following operating departments and/or agencies are  
22 hereby appropriated for the 2004 fiscal year:

23

Dept No.	Department/Agency	Operating Costs	Approved Debt Service	Total
<u>GENERAL GOVERNMENT</u>				
28	1000 Assembly	\$ 2,260,750	\$ -	\$ 2,260,750
29	1050 Equal Rights Commission	465,480	-	465,480
30	1060 Internal Audit	378,940	-	378,940
31	1100 Office of the Mayor	1,271,030	-	1,271,030

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Dept No.	Department/Agency	Operating Costs	Approved Debt Service	Total
1150	Municipal Attorney	4,499,190	-	4,499,190
1200	Municipal Manager	1,229,740	713,130	1,942,870
1208	Real Estate/Heritage Land Bank	6,207,960	-	6,207,960
1300	Finance	8,471,690	-	8,471,690
1370	Chief Fiscal Officer	1,321,550	-	1,321,550
1400	Information Technology	1,404,150	-	1,404,150
1500	Planning	4,471,870	-	4,471,870
1800	Employee Relations	3,609,870	-	3,609,870
1900	Purchasing	1,221,740	-	1,221,740
1950	Office of Management and Budget	768,080	-	768,080
2000	Health and Human Services	11,380,260	1,831,630	13,211,890
3000	Fire	48,456,680	2,798,860	51,255,540
4000	Police	55,556,230	238,430	55,794,660
5100	Economic and Community Development	25,245,160	3,006,640	28,251,800
6000	Public Transportation	14,374,840	251,530	14,626,370
7300	Project Management & Engineering	5,649,710	-	5,649,710
7400	Maintenance and Operations	29,982,780	30,930,380	60,913,160
7500	Development Services	7,298,240	-	7,298,240
7700	Traffic	5,019,100	-	5,019,100
1930	Cost Savings Initiative	(6,427,650)	-	(6,427,650)
Subtotal General Government Agencies		\$ 234,117,390	\$ 39,770,600	\$ 273,887,990
<u>INTERNAL SERVICE AGENCIES</u>				
1300	Municipal Manager--Self Insurance	\$ 7,231,000	\$ -	\$ 7,231,000
1400	Information Technology	11,966,390	-	11,966,390
1600	Maintenance & Operations--Fleet Svcs	8,630,280	-	8,630,280
Subtotal Internal Service Agencies		\$ 27,827,670	\$ -	\$ 27,827,670
GRAND TOTAL		<u>\$ 261,945,060</u>	<u>\$ 39,770,600</u>	<u>\$ 301,715,660</u>

**Section 3.** That the amounts set forth for the following operating funds are hereby appropriated for the 2004 fiscal year:

Fund No.	Fund Description	Operating Costs	Approved Debt Service	Total
<u>GENERAL FUNDS</u>				
101	Areawide General	\$ 83,037,370	\$ 3,158,030	\$ 86,195,400

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	Fund	Operating	Approved	
1	No. Fund Description	Costs	Debt Service	Total
2	102 City Service Area (SA)	95,230	-	95,230
3	104 Chugiak Fire SA	700,890	-	700,890
4	105 Glen Alps SA	120,120	-	120,120
5	106 Girdwood Valley SA	951,410	23,020	974,430
6	111 Birchtree/Elmore Ltd Road SA (LRSA)	111,440	-	111,440
7	112 Sec. 6/Campbell Airstrip LRSA	34,000	-	34,000
8	113 Valli-Vue Estates LRSA	73,000	-	73,000
9	114 Skyranch Estates LRSA	14,960	-	14,960
10	115 Upper Grover LRSA	4,480	-	4,480
11	116 Raven Woods/Bubbling Brook LRSA	10,190	-	10,190
12	117 Mt. Park Estates LRSA	16,640	-	16,640
13	118 Mt. Park/Robin Hill LRSA	54,640	-	54,640
14	119 Chugiak/Birchwood/Eagle R R R SA	3,231,240	-	3,231,240
15	121 Eaglewood Contributing LRSA	37,610	-	37,610
16	122 Gateway Contributing LRSA	520	-	520
17	123 Lakehill LRSA	21,400	-	21,400
18	124 Totem LRSA	11,470	-	11,470
19	125 Paradise Valley South LRSA	4,830	-	4,830
20	129 Eagle River Street Light SA	235,250	-	235,250
21	131 Anchorage Fire SA	37,255,050	2,586,100	39,841,150
22	141 Anchorage Roads and Drainage SA	24,137,490	30,930,380	55,067,870
23	142 Talus West LRSA	47,480	-	47,480
24	143 Upper O'Malley LRSA	280,280	-	280,280
25	144 Bear Valley LRSA	17,740	-	17,740
26	145 Rabbit Creek View/Heights LRSA	19,720	-	19,720
27	146 Villages Scenic Parkway LRSA	7,170	-	7,170
28	147 Sequoia Estates LRSA	7,420	-	7,420
29	148 Rockhill LRSA	11,130	-	11,130
30	149 South Goldenview Area LRSA	109,090	-	109,090
31	151 Anchorage Metropolitan Police SA	64,771,660	238,430	65,010,090
32	161 Anchorage Parks & Recreation SA	13,008,820	2,420,320	15,429,140
33	162 Eagle River/Chugiak Parks/Rec SA	1,598,460	414,320	2,012,780
34	181 Anchorage Building Safety SA	6,766,640	-	6,766,640
35	191 Public Finance & Investment Fund	496,700	-	496,700
36				
37	Subtotal General Funds	\$ 237,301,540	\$ 39,770,600	\$ 277,072,140
38				
39	<u>SPECIAL REVENUE FUNDS</u>			
40				
41	221 Heritage Land Bank	\$ 989,630	\$ -	\$ 989,630
42	Subtotal Special Revenue Funds	\$ 989,630	\$ -	\$ 989,630

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1	Fund	Operating	Approved	Total
2	No. Fund Description	Costs	Debt Service	
3	<u>DEBT SERVICE FUNDS</u>			
4	313 Police/Fire Retiree Medical Liability	\$ 1,800,210	\$ -	\$ 1,800,210
5				
6	Subtotal Debt Service Fund	\$ 1,800,210	\$ -	\$ 1,800,210
7				
8	<u>INTERNAL SERVICE FUNDS</u>			
9				
10	601 Equipment Maintenance	\$ 90,060	\$ -	\$ 90,060
11	602 Self-Insurance	190,820	-	190,820
12	607 Management Information Systems	(3,110)	-	(3,110)
13				
14	Subtotal Internal Service Funds	\$ 277,770	\$ -	\$ 277,770
15				
16	TOTAL ALL FUNDS	\$ 240,369,150	\$ 39,770,600	\$ 280,139,750
17				

18 **Section 4.** That the amount of three million four hundred fifty-eight thousand three hundred eighty  
19 dollars (\$3,458,380) is appropriated to Fund 719 as a pass-through from 2004 annuity income (Account  
20 9769) as earned for the purpose of paying debt expenses per AO 85-176 on the Retirement Certificates  
21 of Participation.

22  
23 **Section 5.** That an amount of six million six hundred thousand dollars (\$6,600,000) from the MOA  
24 Trust Fund (730) is appropriated as a contribution to the General Government Operating Budget,  
25 Areawide General Fund (101) as revenue appropriated in this 2004 General Government Operating  
26 Budget in support of operations.

27  
28 **Section 6.** That an amount of three hundred sixty-five thousand dollars (\$365,000) of revenues placed  
29 into the Egan Center Reserve Account, Areawide Capital Improvement Fund (401), Economic and  
30 Community Development Department is appropriated effective January 1, 2004 as a 2004 contribution  
31 to the Areawide General Fund (101), Office of the Mayor, as budgeted in this 2004 General  
32 Government Operating Budget to fund 2004 operations of the Egan Center.

33  
34 **Section 7.** That an amount not to exceed five hundred thousand dollars (\$500,000) of anticipated  
35 assessment revenues from the Downtown Business Improvement District, Special Assessment District  
36 ISD97, is appropriated to the Public Services Special Assessment District Fund (271) for payment of  
37 services benefiting the property owners of said assessment district.

1 **Section 8.** That the 2004 Operating Budget for the Police and Fire Retirement System Fund (715) is  
2 adopted and appropriated as follows from anticipated investment income of the Fund as approved by the  
3 Anchorage Police and Fire Retirement System Board on September 4, 2003:

4  
5 Fund 715 function cost amount is appropriated in an amount not to exceed one million sixty-  
6 five thousand one hundred ninety dollars (\$1,065,500); and

7  
8 Police and Fire Retirement System Department direct cost is appropriated in an amount of nine  
9 hundred seventy six thousand ten dollars (\$976,010)

10  
11 **Section 9.** This ordinance shall take effect immediately upon passage and approval by the Assembly.

12 **PASSED AND APPROVED** by the Anchorage Assembly this \_\_\_\_ day of \_\_\_\_\_, 2003.  
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24 \_\_\_\_\_  
25 Chair of the Assembly  
26  
27

28 ATTEST:  
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31

32 \_\_\_\_\_  
Municipal Clerk



# MUNICIPALITY OF ANCHORAGE

## ASSEMBLY MEMORANDUM

CLERK'S OFFICE

APPROVED

No. 956-2003

Date: 12-2-03

Meeting Date: December 2, 2003

FROM: Mayor

SUBJECT: AO 2003-139(S), Adopting and Appropriating Funds for the 2004 General Government Operating Budget for the Municipality of Anchorage

This AM accompanies introduction of the substitute AO introduced December 2, 2003 for the 2004 General Government Operating Budget, which was originally submitted to the Assembly on October 2, 2003.

The 2004 Operating Budget described in AO 2003-139(S) addresses Anchorage's worst budget challenge since the 1980s. This program cuts costs, raises new revenues, and eliminates non-essential programs. The \$301.7 million budget proposal absorbs a \$33 million gap, more than 10 percent of the entire budget.

This budget proposal accomplishes our goal of delivering core services to the residents of Anchorage, while providing the means to expand our economy with targeted investments in new economic diversification projects.

The Administration proposal has two primary parts:

\$17.8 million of service reductions and efficiency improvements, and

\$15.2 million of revenue increases, primarily fee and fine increases and more active enforcement measures

Another core value of this proposal is ending a previous practice of using one-time funds for reoccurring expenses. Instead of using one-time funds to forestall tough choices, this proposal relies exclusively on revenues that can be counted on for the foreseeable future. Only \$2 million in one-time funds are used in this budget, which will be invested to realize savings and efficiencies that will save the municipality more than \$8 million in 2004 and every year after.

The amended 2004 proposed General Government Operating Budget totals \$301.7 million: \$261.9 million for department programs and \$39.8 million for principal and interest on voter-approved bonds.

In terms of revenues, \$187.6 million (62%) is proposed to come from property taxes. Other funding of \$1.9 million is expected from State and Federal revenues; \$49.0 million from program/user fees; and \$41.6 million from other taxes, interest and earnings. \$21.6 million is anticipated in intra-governmental charges outside general government – primarily utilities, capital projects and grants.

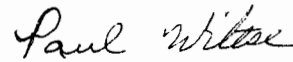
1 THE ADMINISTRATION RECOMMENDS APPROVAL OF THIS SUBSTITUTE ORDINANCE  
2 ADOPTING AND APPROPRIATING THE 2004 GENERAL GOVERNMENT OPERATING  
3 BUDGET.  
4  
5

6 Concur:

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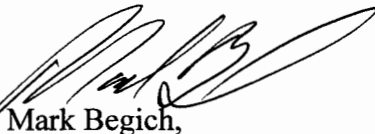
10 Denis C. LeBlanc  
11 Municipal Manager  
12  
13  
14  
15

Prepared by:



Paul Wiltse  
Director, Office of Management & Budget

16 Respectfully submitted  
17  
18  
19



20 Mark Begich,  
21 Mayor

Municipality of Anchorage  
MUNICIPAL CLERK'S OFFICE  
**Agenda Document Control Sheet**

M.O.A.

AD2003-139(S)

(SEE REVERSE SIDE FOR FURTHER INFORMATION)

<b>1</b>	<b>SUBJECT OF AGENDA DOCUMENT</b>	<b>DATE PREPARED</b>		
	An Ordinance of the Municipality of Anchorage Adopting and	2003 DEC -2 PM 3:44		
	Appropriating Funds for the 2004 General Government	December 2, 2003		
	Operating Budget for the Municipality of Anchorage	<b>Indicate Documents Attached</b> <input checked="" type="checkbox"/> AO <input type="checkbox"/> AR <input checked="" type="checkbox"/> AM <input type="checkbox"/> AIM		
<b>2</b>	<b>DEPARTMENT NAME</b>	<b>DIRECTOR'S NAME</b>		
	Office of Management and Budget	Paul Wiltse		
<b>3</b>	<b>THE PERSON THE DOCUMENT WAS ACTUALLY PREPARED BY</b>	<b>HIS/HER PHONE NUMBER</b>		
	Rae Foutz	343-6783		
<b>4</b>	<b>COORDINATED WITH AND REVIEWED BY</b>	<table style="width: 100%;"> <tr> <th style="width: 40%;">INITIALS</th> <th style="width: 60%;">DATE</th> </tr> </table>	INITIALS	DATE
INITIALS	DATE			
	<input checked="" type="checkbox"/> Mayor	<i>[Signature]</i>		
	Heritage Land Bank			
	Merrill Field Airport			
	Municipal Light & Power			
	Port of Anchorage			
	Solid Waste Services			
	Water & Wastewater Utility			
	<input checked="" type="checkbox"/> Municipal Manager	<i>DCE</i> <i>12/2</i>		
	Cultural & Recreational Services			
	Employee Relations			
	Finance, Chief Fiscal Officer			
	Fire			
	Health & Human Services			
	<input checked="" type="checkbox"/> Office of Management and Budget	<i>PW</i> <i>12/02/03</i>		
	Management Information Services			
	Police			
	Planning, Development & Public Works			
	Development Services			
	Facility Management			
	Planning			
	Project Management & Engineering			
	Street Maintenance			
	Traffic			
	Public Transportation Department			
	Purchasing			
	<input checked="" type="checkbox"/> Municipal Attorney	<i>ZHB</i> <i>12/2/03</i>		
	<input checked="" type="checkbox"/> Municipal Clerk			
	Other			
<b>5</b>	<b>Special Instructions/Comments</b>			
	AO 2003-139(S), substitute 2004 General Government Operating Budget Ordinance			
	<i>Laid on the Table - Old Ordinance</i>			
<b>6</b>	<b>ASSEMBLY HEARING DATE REQUESTED</b>	<b>7 PUBLIC HEARING DATE REQUESTED SCHEDULED</b>		
	<i>12/2/03</i>			